HOME ABOUT USER HOME CATEGORIES SEARCH CURRENT ARCHIVES ANNOUNCEMENTS SUBMISSIONS FOCUS AND SCOPE PUBLICATION ETHICS **EDITORIAL** TEAM REVIEWER TEAM INTERNAL REVIEWER TEAM

Home > User > Author > Submissions > #5686 > Summary

#5686 Summary

SUMMARY REVIEW EDITING

SUBMISSION

Authors Septian Bayu Kristanto

Title Exploring the roles of budget in Micro Small Medium Enterprises Indonesia

Original file 5686-17681-1-SMDOCX 2022-06-30

Supp. files

Submitter Septian Bayu Kristanto Date submitted June 30, 2022 - 08:01 AM

Articles Section

Editor Mulyadi Noto Soetardjo

Has been presenten on Simposium Nasional Akuntansi (SNA) 24 at Jambi University with code AKMK-049 Author comments

Abstract Views 66

STATUS

Published Vol 3, No 1 (2022): April

2022-08-09 Initiated Last modified 2022-08-09

SUBMISSION METADATA

AUTHORS

Name Septian Bayu Kristanto

Affiliation UKRIDA Country Indonesia

Competing interests CI POLICY Public Sector Accounting, Taxation, and Accounting Information Systems

Bio Statement Tax and Accounting Principal contact for editorial correspondence.

TITLE AND ABSTRACT

Title Exploring the roles of budget in Micro Small Medium Enterprises Indonesia

Abstract

We exploring the role of budget in Micro Small Medium Enterprises (MSMEs) in Indonesia. MSMEs face higher operating uncertainty because of the constraints of budget resources. We used field interviews to know the roles of budget in MSMEs. We used MSMEs engaged in Organic Green & Healthy (OGH) community OGH community consists of farmers, artisans, and entrepreneurs of local MSMEs which produce organic and natural products. We find that budget development in MSMEs is tend to use a collaborative approach. MSMEs applies the loose use of budget for control purpose. The operational uncertainty in MSMEs leads this finding that small business is not to focus using the budget as a control function. MSMEs that linking budget and reward systems help small businesses to create an accurate budget. This study is the first evaluating budget

development and uses using MSMEs in Indonesia

INDEXING

Academic discipline and Accounting

sub-disciplines

Keywords

Budget; Collaborative; Control; Small; Business; Reward

Geo-spatial coverage Indonesia

Organic Green & Healthy Community (OGH) Chronological or historical coverage

Research sample characteristics

Micro Small Medium Enterprises (MSME)

Type, method or approach

Qualitative

Language

JOURNAL CONTENT

All Search

Browse By Issue By Author By Title Other Journals Categories

USER

You are logged in as... septian1 My Journals My Profile Log Out

LANGUAGE

Select Language English Submit

INFORMATION

For Readers For Librarians

NOTIFICATIONS

View (6 new) Manage

AUTHOR Submissions Active (0) Archive (1) New Submission

FONT SIZE

REFERENCES

References

Abernethy M. A., & Brownell, P. (1997). Management control systems in research and development organizations: The role of accounting, behaviour and personnel controls. Accounting, Organizations and Society, 22(3-4), 233–248. https://doi.org/10.1016/S0361-3682(96)00038-4

Ang, J. S. (1991). Small Business Uniqueness and the Theory of Financial Management. Journal of Small Business Finance, 1(1), 1–13. http://hdl.handle.net/10419/114623

Armitage, H. M., Lane, D., & Webb, A. (2020). Budget Development and Use in Small- and Medium-Sized Enterprises: A Field Investigation. Accounting Perspectives, 19(3), 205–240. https://doi.org/https://doi.org/10.1111/1911-3838.12231

Armitage, H. M., Webb, A., & Glynn, J. (2016). The Use of Management Accounting Techniques by Small and Medium-Sized Enterprises: A Field Study of Canadian and Australian Practice. Accounting Perspectives, 15(1), 31–69. https://doi.org/https://doi.org/10.1111/1911-3838.12089

Beer, M. (1981). Performance appraisal: Dilemmas and possibilities. Organizational Dynamics, 9(3), 24–36. https://doi.org/10.1016/0090-2616(81)90036-X

Bruns, W. J., & Waterhouse, J. H. (1975). Budgetary Control and Organization Structure. Journal of Accounting Research, 13(2), 177–203. http://www.jstor.org/stable/2490360

Cardinal, L. B., Sitkin, S. B., & Long, C. P. (2004). Balancing and Rebalancing in the Creation and Evolution of Organizational Control. Organization Science, 15(4), 411–431. https://doi.org/10.1287/orsc.1040.0084

Chapman, C. S. (1998). Accountants in organisational networks. Accounting, Organizations and Society, 23(8), 737–766. https://doi.org/10.1016/S0361-3682(98)00033-6

Chenhall, R. H. (2003). Management control systems design within its organizational context: Findings from contingency-based research and directions for the future. Accounting, Organizations and Society 28(2–3), 127–168. https://doi.org/10.1016/S0361-3682(01)00027-7

Chenhall, R. H., & Brownell, P. (1988). The effect of participative budgeting on job satisfaction and performance: Role ambiguity as an intervening variable. Accounting, Organizations and Society 13(3), 225–233. https://doi.org/10.1016/0361-3682(88)90001-3

Chong, V. K., & Chong, K. M. (2002). Budget Goal Commitment and Informational Effects of Budget Participation on Performance: A Structural Equation Modeling Approach. Behavioral Research in Accounting, 14(1), 65–86. https://doi.org/10.2308/bria.2002.14.1.65

Covaleski, M. A., Evans III, J. H., Luft, J. L., & Shields, M. D. (2003). Budgeting Research: Three Theoretical Perspectives and Criteria for Selective Integration. Journal of Management Accounting Research, 15(1), 3–49. https://doi.org/10.2308/jmar.2003.15.1.3

Davila, A., & Foster, G. (2005). Management Accounting Systems Adoption Decisions: Evidence and Performance Implications from Early-Stage/Startup Companies. The Accounting Review, 80(4), 1039–1068. https://doi.org/10.2308/accr.2005.80.4.1039

Davila, A., Foster, G., & Oyon, D. (2009). Accounting and Control, Entrepreneurship and Innovation: Venturing into New Research Opportunities. European Accounting Review, 18(2), 281–311. https://doi.org/10.1080/09638180902731455

Davila, T. (2005). An exploratory study on the emergence of management control systems: Formalizing human resources in small growing firms. Accounting, Organizations and Society 30(3), 223–248. https://doi.org/10.1016/j.acs.2004.05.006

Deakins, D., Morrison, A., & Galloway L. (2002). Evolution, financial management and learning in the small firm. Journal of Small Business and Enterprise Development, 9(1), 7–16. https://doi.org/10.1108/14626000210419446

Granlund, M., & Taipal eenmäki, J. (2005). Management control and controllership in new economy firms - A life cycle perspective. Management Accounting Research, 16(1), 21–57. https://doi.org/10.1016/j.mar.2004.09.003

Groot, T. L. C. M., & Merchant, K. A. (2000). Control of international joint ventures. Accounting, Organizations and Society, 25(6), 579–607. https://doi.org/10.1016/S0361-3682(99)00057-4

Halabi, A. K., Barrett, R., & Dyt, R. (2010). Understanding financial information used to assess small firm performance. Qualitative Research in Accounting & Management, 7(2), 163–179. https://doi.org/10.1108/11766091011050840

Hansen, S. C., Otley, D. T., & Van der Stede, W. A. (2003). Practice Developments in Budgeting: An Overview and Research Perspective. Journal of Management Accounting Research, 15(1), 95–116. https://doi.org/10.2308/jmar.2003.15.1.95

Hansen, S. C., & Van der Stede, W. A. (2004). Multiple facets of budgeting: An exploratory analysis. Management Accounting Research, 15(4), 415–439. https://doi.org/10.1016/j.mar.2004.08.001

Hopwood, A. G. (1972). An Empirical Study of the Role of Accounting Data in Performance Evaluation. Journal of Accounting Research, 10, 156–182. https://doi.org/10.2307/2489870

Jennings, P., & Beaver, G. (1997). The Performance and Competitive Advantage of Small Firms: A Management Perspective. International Small Business Journal, 15(2), 63–75. https://doi.org/10.1177/0266242697152004

Kenno, S. A., McCracken, S. A., & Salterio, S. E. (2016). Financial Reporting Interview-Based Research: A Field Research Primer with an Illustrative Example. Behavioral Research in Accounting, 29(1), 77–102. https://doi.org/10.2308/bria-51648

Li, P., Tang, G., Okano, H., & Gao, C. (2013). The characteristics and dynamics of management controls in IJVs: Evidence from a Sino-Japanese case. Management Accounting Research, 24(3), 246–260. https://doi.org/10.1016/j.mar.2013.04.002

Libby, T., & Lindsay, R. M. (2010). Beyond budgeting or budgeting reconsidered? A survey of North-American budgeting practice. Management Accounting Research, 21(1), 56–75. https://doi.org/10.1016/j.mar.2009.10.003

Luft, J., & Shields, M. D. (2003). Mapping management accounting: Graphics and guidelines for theory-consistent empirical research. In Accounting, Organizations and Society (Vol. 28, Issues 2–3, pp. 169–249). Pergamon, https://doi.org/10.1016/S0361-3682(02)00026-0

Merchant, K. A. (1981). The Design of the Corporate Budgeting System: Influences on Managerial Behavior and Performance. The Accounting Review, 56(4), 813–829. http://www.jstor.org/stable/247203

Merchant, K. A. (1985). Organizational controls and discretionary program decision making: A field study. Accounting, Organizations and Society, 10(1), 67–85. https://doi.org/10.1016/0361-3682(85)90032-7

Miller, D., & Friesen, P. H. (1982). Innovation in conservative and entrepreneurial firms: Two models of strategic momentum. Strategic Management Journal, 3(1), 1–25. https://doi.org/https://doi.org/10.1002/smj.4250030102

Moores, K., & Yuen, S. (2001). Management accounting systems and organizational configuration: A life-cycle perspective. Accounting, Organizations and Society, 26(4–5), 351–389. https://doi.org/10.1016/S0361-3682(00)00040-4

Nouri, H., & Parker, R. J. (1998). The relationship between budget participation and job performance: The roles of budget adequacy and organizational commitment. Accounting, Organizations and Society, 23(5–6), 467–483. https://doi.org/10.1016/S0361-3682(97)00036-6

OECD. (2015). Taxation of SMEs in OECD and G20 Countries, OECD Tax Policy Studies. (Issue 23). https://doi.org/10.1787/9789264243507-en

OECD. (2020). Financing SMEs and Entrepreneurs 2020. OECD. https://doi.org/https://doi.org/https://doi.org/10.1787/061fe03d-en

Ouchi, W. G. (1979). A Conceptual Framework for the Design of Organizational Control Mechanisms. Management Science, 25(9), 833–848. https://doi.org/10.1287/mnsc.25.9.833

Sandino, T. (2007). Introducing the First Management Control Systems: Evidence from the Retail Sector. The Accounting Review, 82(1), 265–293. https://doi.org/10.2308/accr.2007.82.1.265

Shields, J. F., & Shields, M. D. (1998). Antecedents of participative budgeting. Accounting, Organizations and Society, 23(1), 49–76. https://doi.org/10.1016/S0361-3682(97)00014-7

Shields, M. D., & Young, S. M. (1993). Antecedents and consequences of participative budgeting: Evidence on the effects of asymmetrical information. Journal of Management Accounting Research, 5, 265. https://search.proquest.com/scholarly-journals/antecedents-consequences-participative-budgeting/docview/210239866/se-2?accountid=50673

Simons, R. (1987). Accounting control systems and business strategy. An empirical analysis. Accounting, Organizations and Society, 12(4), 357–374. https://doi.org/10.1016/0361-3682(87)90024-9

Simons, R. (1990). The role of management control systems in creating competitive advantage: New perspectives. Accounting, Organizations and Society 15(1–2), 127–143. https://doi.org/10.1016/0361-3682/90)90018-P

Sivabalan, P., Booth, P., Malmi, T., & Brown, D. A. (2009). An exploratory study of operational reasons to budget. Accounting & Finance, 49(4), 849–871. https://doi.org/https://doi.org/10.1111/j.1467-629X.2009.00305.x

Sponem, S., & Lambert, C. (2016). Exploring differences in budget characteristics, roles and satisfaction: A configurational approach. Management Accounting Research, 30, 47–61. https://doi.org/10.1016/j.mar.2015.11.003

Starbuck, W. H. (1983). Organizations as Action Generators. American Sociological Review, 48(1), 91–102. https://doi.org/10.2307/2095147

Van de Ven, A. H. (1986). Central Problems in the Management of Innovation. Management Science, 32(5), 590–607. https://doi.org/10.1287/mnsc.32.5.590

Van Der Stede, W. A. (2001). Measuring "tight budgetary control." Management Accounting Research, 12(1), 119–137. https://doi.org/10.1006/mare.2000.0149

Webb, R. A. (2002). The impact of reputation and variance investigations on the creation of budget slack, Accounting, Organizations and Society, 27(4-5), 361-378. https://doi.org/10.1016/S0361-3682(01)00034-4

Wentzel, K. (2002). The Influence of Fairness Perceptions and Goal Commitment on Managers' Performance in a Budget Setting. Behavioral Research in Accounting, 14(1), 247–271. https://doi.org/10.2308/bria.2002.14.1.247

Accounting StudyProgram | Faculty of Economics and Business | Universitas Pelita Harapan | Lippo Karawaci, Tangerang, Indonesia, 15811 | Tel +62 21 5460901 | Fax +62 21 5460910



HOME ABOUT USER HOME CATEGORIES SEARCH CURRENT ARCHIVES
ANNOUNCEMENTS SUBMISSIONS FOCUS AND SCOPE PUBLICATION ETHICS EDITORIAL
TEAM REVIEWER TEAM INTERNAL REVIEWER TEAM

Home > User > Author > Submissions > #5686 > Review

#5686 Review

SUMMARY REVIEW EDITING

SUBMISSION

Authors Septian Bayu Kristanto

Title Exploring the roles of budget in Micro Small Medium Enterprises Indonesia

Section Articles

Editor Mulyadi Noto Soetardjo

PEER REVIEW

ROUND 1

Review Version 5686-17682-1-RV.DOCX 2022-06-30

Initiated 2022-07-01 Last modified 2022-07-01 Uploaded file None

EDITOR DECISION

Decision Accept Submission 2022-08-04

Notify Editor Editor/Author Email Record No Comments

Editor Version None Author Version None

Upload Author Version Choose File No file chosen Upload

Accounting StudyProgram | Facultyof Economics and Business | Universitas Pelita Harapan | Lippo Karawaci, Tangerang, Indonesia, 15811 | Tel +62 21 5460901 | Fax +62 21 5460910



JOURNAL CONTENT

Search
Search Scope
All
Search

Browse
By Issue
By Author
By Title
Other Journals
Categories

USER

You are logged in as... septian1 My Journals My Profile Log Out

LANGUAGE

Select Language



INFORMATION

For Readers
For Authors
For Librarians

NOTIFICATIONS

View (6 new) Manage

AUTHOR Submissions Active (0) Archive (1) New Submission

FONT SIZE